Risk Management: The Traumatic Aftermath

Dr. Will Marling



The Traumatic Aftermath

What are <u>your</u> processes and protocols for addressing the <u>traumatic</u> impact on <u>clients</u>, <u>staff</u> and <u>responders</u> (including YOU) in the aftermath of a critical incident?

Trauma

"I did live in Washington for a time and learned that a lack of knowledge about a subject is no impediment to talking about it."

Neil Armstrong

Goal

This training is designed to give participants tools for effective engagement of traumatized people.

Victim Relations

A deliberate and equipped engagement process that builds mutually beneficial relationships amidst organizations (and individuals) with those who may or have experienced trauma, loss and/or harm.

Objectives of this workshop

Reinforce that—

ACTION ITEMS

Show benevolence and competence

Awareness is required: Learn two diagnostic tools

Use three mitigation techniques

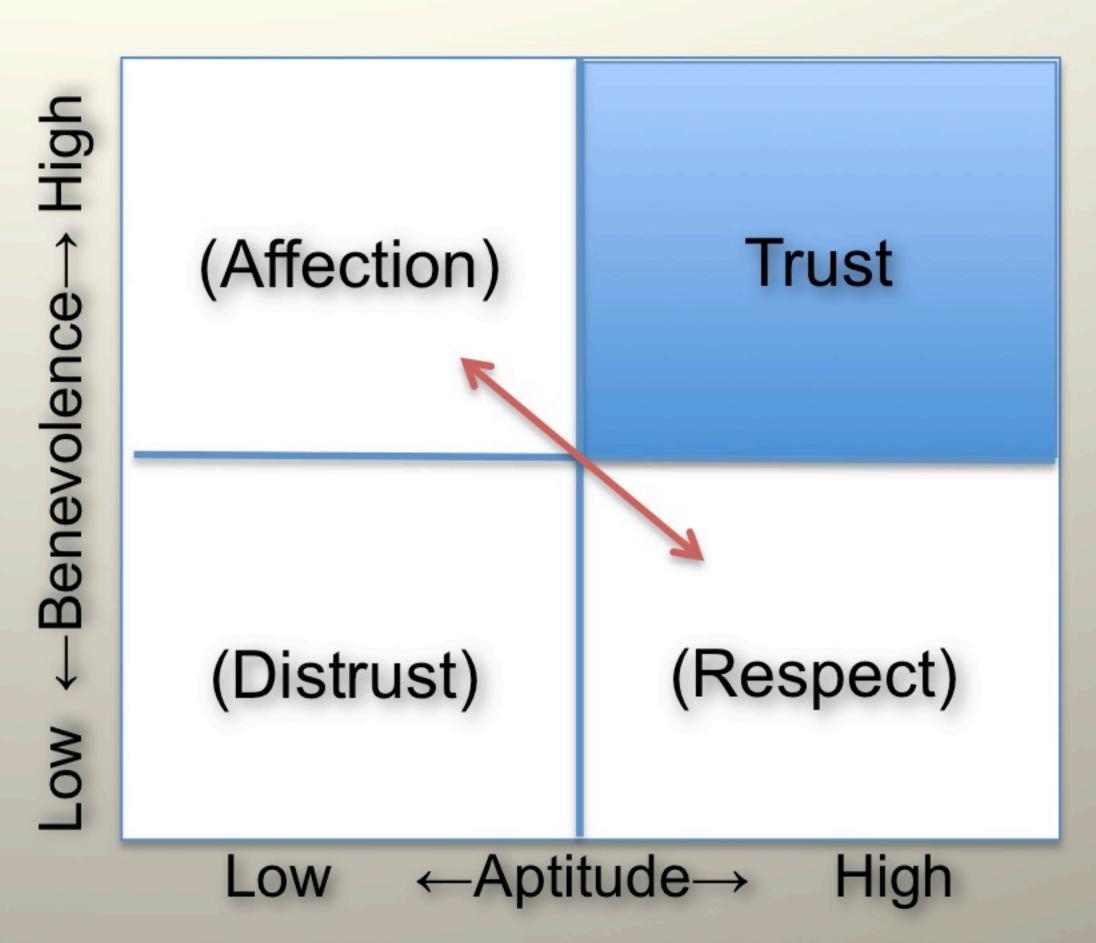
Self Care is essential: Implement three behaviors

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Trust Matters: Trust, Respect and Affection

The extent to which I believe you care (Benevolence)



The extent to which I believe you are capable (Competence)

Peter R. Scholtes, *The Leader's Handbook: : A Guide to Inspiring Your. People and Managing the Daily Workflow*, p. 43.

Awareness is Required

Something is traumatic because it is...

Unexpected, out of control

Beyond one's capacity to respond

Could not be prevented

Awareness is Required

- Trauma for victims is commonly related to loss and perception of potential loss (e.g., near miss)
- Timely response to victims recognizes
 cohesion to an incident and/or cohesion to a loss
- Effective processes for victims affirm control and cohesion (where possible)

Awareness is Required

Two diagnostic tools:

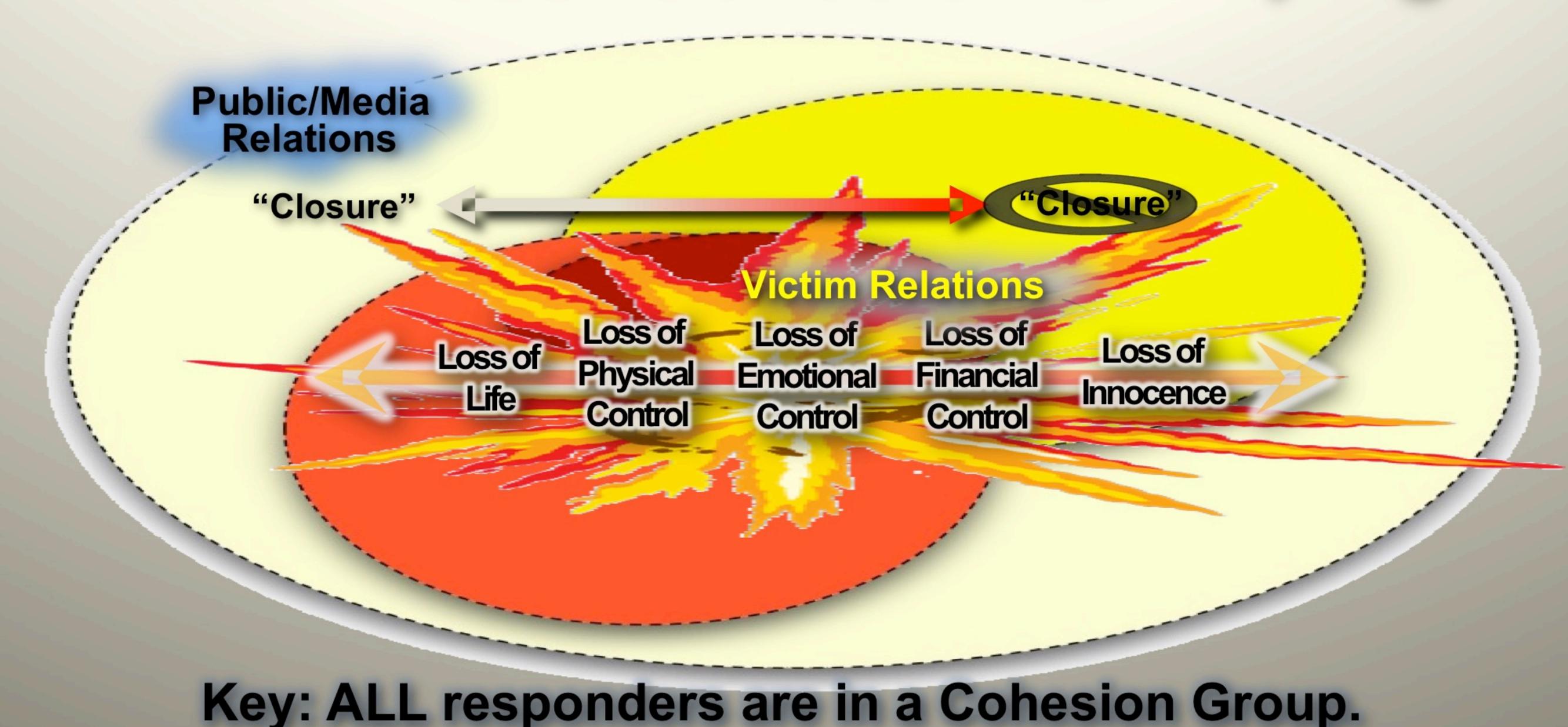
Control and Cohesion

Awareness: Control [dis]Continuity

Loss of Loss of Loss of Loss of Financial Physical Life Emotional Innocence Control Control

Key: We cannot fully discern for others the impact of their particular loss(es).

Awareness: Cohesion Grouping



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Protocol is Expected

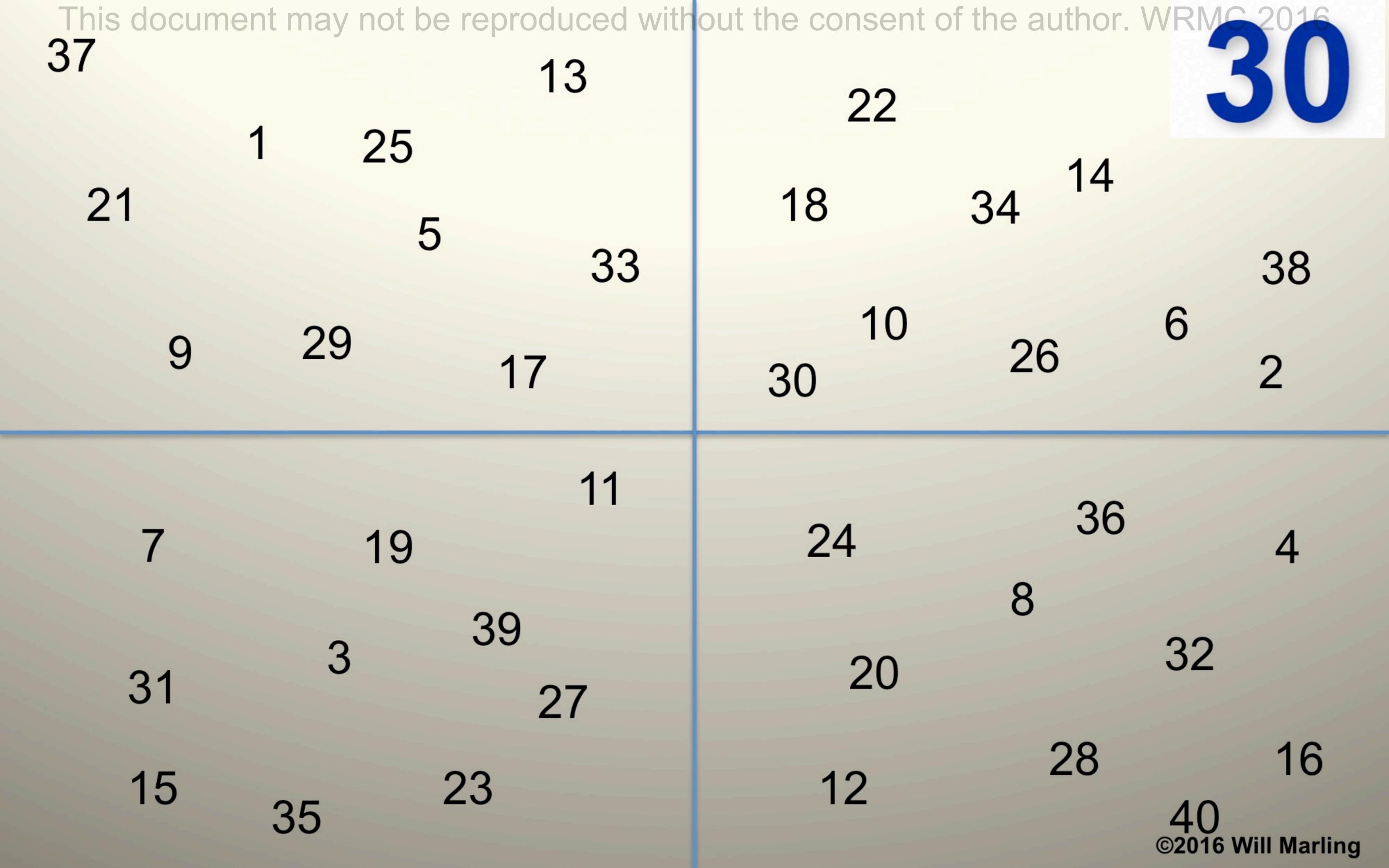
Three mitigation techniques:

Promote Safety and Security*

Facilitate Ventilation and Validation*

Provide Prediction and Preparation*

^{*}Basic Community Crisis Response Team Training, National Organization for Victim Assistance, 4th Edition, 2009.



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Five Essential Elements: 1) a sense of safety, 2) calming, 3) a sense of self- and community efficacy, 4) connectedness, and 5) hope.

Examples of what NOT to do!

- 1) Sense of safety: "At least you're not dead."
- 2) Calming: "Just calm down!"
- 3) Self- and community efficacy: "Just think about the less fortunate."
- 4) Connectedness: "You've got a lot of friends."
- 5) Hope: "Things will get better."

Promote Safety and Security

Using cohesion groupings (where possible)—

Discuss/Provide Safety needs: Basics

Recognize Security perceptions: We tend to believe what we perceive.

Facilitate Ventilation & Validation

Using cohesion groupings (where possible)—

Promote permission to express reactions and concerns—appropriate facts (NOT a 'debrief') "What were/are your reactions to this situation?"

Never: "How do you feel?" or "How are you feeling?"

Acknowledge reactions as common-nearly all are! "This is a common reaction to an uncommon situation (i.e., it is new to the person)."

Provide Prediction & Preparation

Using cohesion groupings (where possible)—

A common question after a trauma:

What will happen next?

Inquire about the immediate future

Ask: "What kinds of things do you think will be helpful in the future?"

Educate on resources (do you have a list?)



Self Care is Essential

What is Self Care?

- Monitoring your exposure to trauma
- Taking action to mitigate impact of exposure

How many *trauma* Radiation Absorbed Doses can you absorb, Risk Manager?

ing

Essential Self Care Behaviors



Insulating Behaviors-keep out

Purifying Behaviors-take out!

Endurance Behaviors-stay out!



ENDURANCE



Self Care: Insulating Behaviors

Immediately prior to exposure

- Incremental goals (e.g., "I'll follow my checklist.")
- Mental rehearsal (e.g., "I've prepared for this.")
- Positive Self-talk (e.g., "I CAN do this.")
- Controlled breathing (e.g., "Take deep breathes.")

*Seal Team candidate research

Self Care: Purifying Behaviors

Immediately following exposure

- Safety: Order your little kingdom
- Security: Comforting sights, sounds & smells
- Ventilation: Acknowledge challenges
- Validation: Review the good work
- Prediction: Engage humor/express emotion
- Preparation: Transition to off-duty

Self Care: Endurance Behaviors

- Safety: Physical and emotional rest AND activity
- Security: Limit exposures to essential trauma only
- Ventilation: Humor, laughter and emotional expression
- Validation: Relational, spiritual & emotional connections
- Prediction: Training and education
- Preparation: Training, education & evaluation

Where's the fit?

What's your crisis management aftermath plan?

Trust: Benevolence and competence?

Awareness: Diagnostic tools?

Protocol: Competent mitigation techniques?

Self Care: Healthy behaviors?

Thank you!

Bedankt

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