



SESSION OVERVIEW

- IDENTIFY PRIORITY ISSUES FROM CONFERENCE
- SIMPLE APPROACHES TO LEADING CHANGE
- TOOLS FOR PRIORITIZING AND PLANNING
- TEST APPROACHES WITH PEERS
- Questions and discussion on challenges
- Keys to progress and other tools





WHY IS THIS HARD?



- PRIORITIZATION
- RESTRICTED RESOURCES—TIME, MONEY
- PLANNING AND PROCESS—OR LACK THEREOF
- SUPPORT—INTERNAL, EXTERNAL



REFLECT

WHAT ARE THE
TOP ISSUES /
IDEAS / CHANGES
YOU WANT TO
BRING HOME?





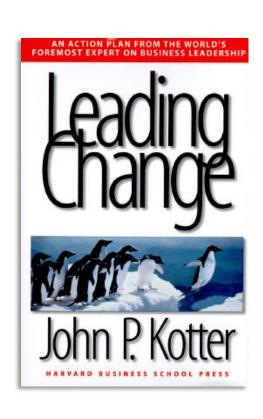






Leadership Matters

- 1. ESTABLISHING A SENSE OF URGENCY
- 2. CREATING THE GUIDING COALITION
- 3. DEVELOPING A VISION & STRATEGY
- 4. COMMUNICATING THE CHANGE VISION
- 5. EMPOWERING BROAD-BASED ACTION
- 6. GENERATING SHORT-TERM WINS
- 7. CONSOLIDATING GAINS & PRODUCING MORE CHANGE
- 8. ROOT NEW APPROACHES IN ORGANIZATIONAL CULTURE





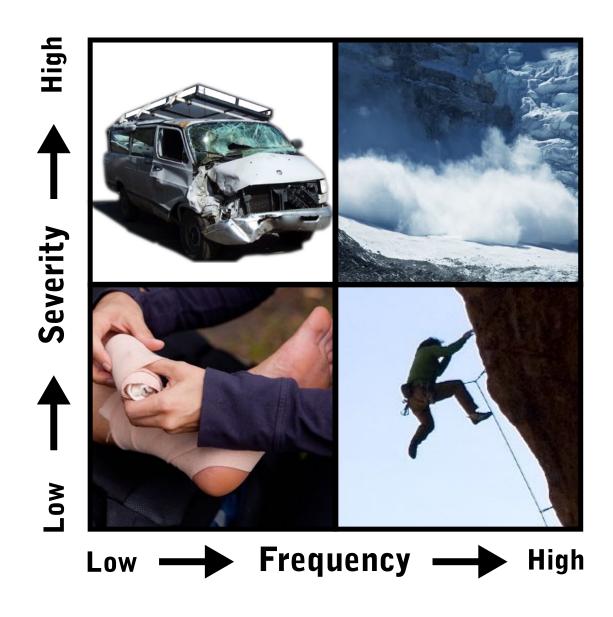
Example

Appalachian Mountain Club: Shifting 125 Years of Culture

- 1. SENSE OF URGENCY: INCIDENTS, CASE STUDIES, ATTEND WRMC
- 2. GUIDING COALITION: STAFF & VOLUNTEER TEAMS + INFORMAL
- 3. VISION & STRATEGY: ARTICULATED BY LEADERSHIP + SOLD
- 4. COMMUNICATING: TRAINING, MESSAGING, AND MORE TRAINING
- 5. BROAD-BASED ACTION: ENGAGEMENT LED TO LOCAL CHANGES
- 6. SHORT-TERM WINS: WFA, WFR, LEADERSHIP TRAINING
- 7. Consolidating & More Change: committee work, consultant
- 8. ORGANIZATIONAL CULTURE: TRAINING, LIVING DOCUMENTS

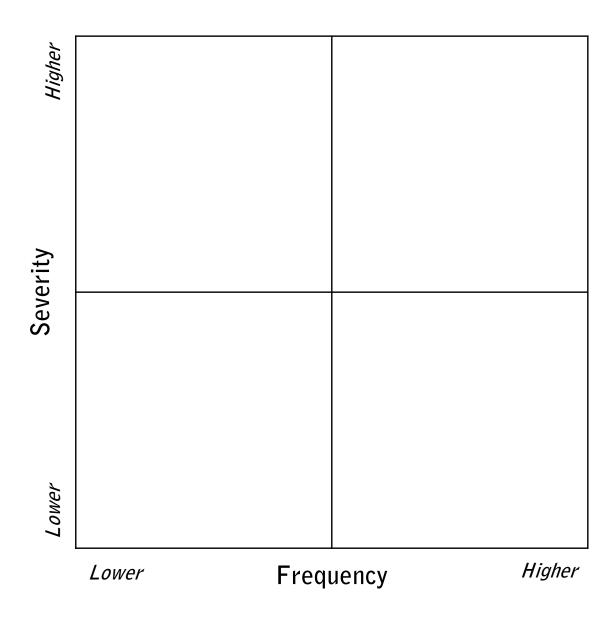


PRIORITIZATION



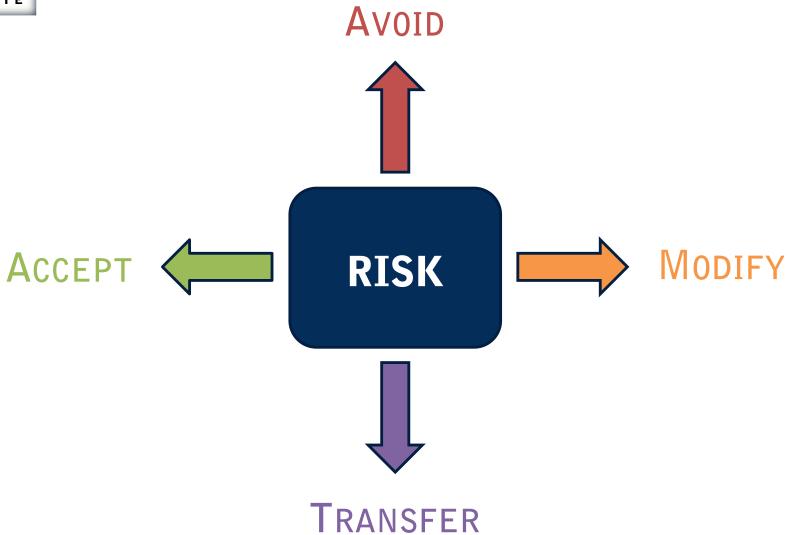


WHAT'S YOUR PRIORITY?





STANDARD APPROACHES





ENERGY FOLLOWS ATTENTION



Organization/Program: Date: Preparer:

Topic / Area	Priority (L, M, H)	Resources (materials, people)	Obstacles (internal, external)	Action Steps (short/long term)	Timing (launch/completion)	Milestones (key progress markers)
Field Communications	High	 Instructor team Program management Development staff Peer orgs 	 What technology? Don't want to carry Logistics/locations Cost Training 	 Specify needs Pick technology Funding options Implementation plan Review 	• Launch 2/19 • Implement 5/19	 Tech selection Funding choices Implementation plan Annual review process

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DOWNLOAD: http://bit.ly/WRMCmatrix



PLANNING

OUTLINE A PLAN FOR YOUR TOP FEW IDEAS



CAN WE HELP?

DISCUSS YOUR #1 IDEA / NEED WITH 2-3 PEOPLE

LOOK FOR COMMONALITIES

OFFER SUPPORT / IDEAS / TOOLS

ASK FOR HELP



KEYS TO PROGRESS

- BE REALISTIC ABOUT GOALS AND CHANGE
- Don't be defeated
- PRIORITIZE
- PLAN
- Maintain an authentic and appropriate sense of urgency
- ENGAGE OTHERS—SHARE THE LOAD, BUT KEEP DRIVING
- ITERATE





OTHER TOOLS

- RISK MANAGEMENT REVIEW FORMAL OR INFORMAL
- ACCREDITATION
- Incident Reporting Periodic Review & Follow-up
- SERIOUS INCIDENT REVIEWS
- WRMC RESOURCES AND CONNECTIONS

